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NOTE FOR: VC/NIC
NIO/CTFROM: H. F. Hutchinson, Jr.
AC/NIC

SUBJECT: LIC and the NIO/CT

I have the impression that we have not properly calibrated our level of effort on LIC. Andre, [] and I have talked several times about this. My view is [] got too deeply involved in LIC activity (all of it bureaucratic and of little substance) in the beginning of his tour as A/NIO/CT.

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In an effort to recover from this overcommitment, I counseled [] Andre to reduce the amount of their time given to LIC. Now, we hear noises from others to the effect that Andre [] are giving little or no attention to LIC.

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The truth of the matter is in between, probably. My intention was that the NIO/CT and his assistant give some time, a presence of sufficient import to be read clearly as a NIC point-of-contact, but did not intend for them to do much more. Some more perhaps but not much.

The other DCI players in LIC are OGI/DI and SAS/DO. The NIO role doesn't have to be bigger than theirs but it can't be too much smaller either.

How to find the balance? Remember, there isn't much of substance to LIC at this time and not likely to be until the next administration comes in. In the meantime, all we need do is tend the bureaucratic minimums. But, the NIO/CT and his assistant must have a visible, albeit minimal, role.

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